

Budget Book 2022/23



Strathclyde Partnership for Transport Budget Book 2022/23

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Revenue Budget 2022/23

Introduction

The 2022/23 plan and balanced budget are the result of an extensive process involving SPT staff, SPT members and consultation with the 12 constituent councils, the Scottish Government, Transport Scotland and other stakeholders.

Since the start of the pandemic in March 2020, like other public sector organisations SPT has encountered ongoing financial and organisational pressures arising from the ongoing pandemic, including government restrictions and messaging of essential travel only in certain periods over the last two years. SPT has had to take measures over the last two financial years that have been necessary to minimise the disruption to SPT arising from this financial instability.

At present after a challenging winter period with the emergence of the Omicron variant there is a renewed hope as we move into the new financial year that the recovery stage of the pandemic will begin. The recent announcement by the Scottish Government that the majority of legal restrictions relating to Covid will be removed in the weeks and months ahead reinforces this view. The 2022/23 budget has been prepared on this basis with a positive outlook albeit with a lot of unknowns as we move into the future. The development of a robust and stable budget at this time continues to prove challenging, consistent with all public service organisations. There remain a significant number of unknowns at this stage including:

- With restrictions beginning to be eased in full, will this provide more certainty around patronage numbers, trends and revenue plans,
- How much the anticipated shift by businesses from full time office working to a hybrid model will impact on Subway patronage numbers;
- The plans for easing support to commercial bus operators and the impact this will have on services linking communities not served by commercial networks.

Notwithstanding the above uncertainties, financial planning for 2022/23 and beyond has endeavoured to take account of the current environment and pressures being faced, but also anticipating some of the pressures that may be brought to bear from the external environment. As a result. the proposed draft budget continues to focus within the resources available, on funding socially necessary bus services with ever increasing demand expected as the commercial market considers potential reductions in government support and therefore potentially continues to shrink, maintaining the current Subway fleet and associated infrastructure and supporting transitional plans for the Subway as we move from old to new rolling stock and updated associated working practices.

In addition, looking beyond the pandemic, SPT plans to continue to invest in new digital solutions for transport information, ticketing solutions and maintenance of assets such as bus stations to a high standard, all of which puts pressure on the reduced revenue resources. SPT is keen to ensure that transport is a key enabler to the economic recovery post pandemic and a key contributor to the carbon reduction agenda. The recent announcement of the Strategic Transport Project Review is very encouraging and SPT will provide our support and transport expertise to the initial work on the Clyde Metro scheme as a key stakeholder, and is now considering the resource requirement to fully contribute to the significant challenge ahead.

Over the last 10 financial years SPT has continued to contribute resource to the Subway Fund within our revenue funding envelope. The purpose of this fund is to ensure that SPT can fund the overall modernisation project and associated works without placing any adverse financial pressure on our local authority partners through seeking increased requisition levels or a one-off significant funding request. The subway fund has been a key element in SPTs plans, to support its contribution to the subway project (\pounds 46m), as well as funding infrastructure works and revenue costs arising from the project including organisational change costs, training and development of the new asset base, as well as scheduled major refurbishments to maintain the asset for a life of up to 40 years.

At this stage and based on an assessment of projected future Subway costs, and immediate financial pressures elsewhere in SPT. the current fund balance is at a level which allows SPT to pause contributions to the fund in 2022/23 in order to ensure SPT achieves a balanced budget position for 2022/23. The Subway Fund balance will be reviewed annually and further contributions may be required to be made in future financial years to support Subway long term planning. More certainty with regard to long term financial planning will hopefully become clearer as we move into the next phase of the pandemic recovery in 2022.

The Scottish Government has again announced a one-year budget and local government settlement. SPT has actively engaged with both the local authorities and the Scottish Government throughout the budget setting process. Based on these discussions with local authority Directors of Finance and in line with the change in the Scotland-wide local government settlement floor calculation, a cash reduction of 0.42% to the SPT requisition has been confirmed.

The current budget has been prepared whilst taking account of the external environment. The level of requisition is reduced by 0.42% compared to 2021/22. As a result, funding from local authorities will be £35.632m in 2022/23.

The revenue budget for 2022/23 has been prepared on the assumption that as Covid restrictions ease, Subway passenger numbers will increase and generate increased Subway income compared to 2020/21 and 2021/22. It has also been drafted after a comprehensive review of all expenditure lines, taking into account known cost pressures including increases in electricity, staff costs and supported services costs including the significant impact of inflation. At this stage there is no allocation in the Scottish Budget for Covid support grant for light rail operators in 2022/23. However, if the Scottish Government require to react to new variants by implementing new or additional restrictions, which impact on SPT's ability to generate planned income over a significant period of time then SPT would in all likelihood require proportionate funding from the Scottish Government to achieve a balanced budget position and would as a consequence need to make its case for financial support.

Based on this a net revenue budget of £36.281m (2021/22 - £45.912m) was approved by the Partnership for 2022/23. This will be funded via requisition on local authorities, fares, fees and charges and a contribution from Scottish Government. The RTP contribution from Scottish Government will be £0.649m (2021/22 -£0.649m). The revenue budget for SPT was approved at the Partnership meeting of 18 March 2022, and can be summarised at the highest level as:

| | 2020/21 budget £000 | 2021/22 budget £000 | 2022/23 budget £000 |
|--------------------------------|---------------------------|---------------------------|---------------------------|
| All Partnership Services (SPT) | 36,177 | 45,912 | 36,281 |
| | | | |
| Other Services | | | |
| Agency | 32,012 | 33,236 | 35,982 |
| Concessionary Travel | 4,176 | 4,076 | 4,059 |
| | 36,188 | 37,312 | 40,041 |
| | | | |
| Total | 72,365 | 83,224 | 76,322 |

Revenue Funding 2022/23

The funding of the revenue budget can be split into three main areas. These are:

- Local Authority contribution to SPT
- Scottish Government contribution
- Reserves

The Partnership was asked to approve a total revenue budget of £36,281,106 in respect of all Partnership activities and to agree a contribution of £35,631,606 from the 12 constituent Councils' and utilisation of direct funding of £649,500 from the Scottish Government. The Partnership agreed the proposed funding arrangements. The overall requisition has decreased by 0.42% compared with 2021/22.

The requisition has been apportioned by the 2020 mid-point population for each local authority. Due to the change in apportionment methodology there has been movement on the sums paid by each authority, however the change in approach has been agreed by all 12 Local Authorities from the financial year 2019/20 onwards. All agency services are fully funded by Council's relative to the level of service provided by SPT.

The Scottish Government funding represents a contribution to the running costs of Regional Transport Partnerships in Scotland. The contribution from Scottish Government will be £0.649m.

There is no requirement for SPT or Concessionary Travel to draw on reserves to fund revenue expenditure in 2022/23.

| | 12 Constituent Councils | Scottish Government direct | Reserves | Total |
|-----------------------------------|----------------------------|----------------------------------|----------|--------|
| | £000 | £000 | £000 | £000 |
| SPT – Core | 35,632 | 649 | 0 | 36,281 |
| Agency services | 35,982 | 0 | 0 | 35,982 |
| Concessionary Travel | 4,059 | 0 | 0 | 4,059 |
| Total Funding from each source | 75,673 | 649 | 0 | 76,322 |

The revenue budget was funded as follows:

2022/23 contributions from Constituent Councils to SPT Core Services

| Council | Transport Requisition £000 |
|---------------------|-------------------------------|
| Argyll and Bute | 405 |
| East Ayrshire | 1,934 |
| East Dunbartonshire | 1,729 |
| East Renfrewshire | 1,528 |
| Glasgow | 10,108 |
| Inverclyde | 1,225 |
| North Ayrshire | 2,135 |
| North Lanarkshire | 5,425 |
| Renfrewshire | 2,853 |
| South Ayrshire | 1,783 |
| South Lanarkshire | 5,102 |
| West Dunbartonshire | 1,405 |
| Total | 35,632 |

Concessionary Travel Scheme

The total funding requirement for the local Strathclyde Concessionary Travel Scheme for 2022/23 is £4.059m. The local concessionary scheme covers rail, subway and ferry services. The budget was approved by the Joint Committee on the 18 March 2022.

The budget will be financed by contributions from the 12 constituent councils to the level of £4.059m.

The 2022/23 budget has been prepared with a positive outlook, albeit with a number of unknowns remaining regarding travel demand patterns and how they may ultimately look like as we move into the future. At this stage, it is anticipated that passenger numbers using the scheme will increase to an average of 75% of pre-Covid levels across all modes with adjustments for seasonality. However, there remains a significant number of unknowns at this stage including:

- there is no clear baseline around passenger numbers and trends;
- the impact of public behaviours on public transport as scheme users adapt to changed circumstances in terms of routines and social related activities;
- how any fare changes made by operators' or the Scheme will impact on patronage;

- how government plans for easing financial support to commercial bus operators may impact bus service provision, which is free for National Entitlement Card holders; and
- the impact of free bus travel for Under 22's with the potential for a shift in current Scheme users to other transport modes as a result of availability of bus services or potential capacity issues.

The pandemic has had a significant impact on patronage levels during 2020/21, which has had a positive impact on the financial sustainability of the scheme in the short term. As the immediate financial pressure has been alleviated from the scheme in the short term no amendments to fares have been assumed or are proposed until at least January 2023.

Due to the level of uncertainty surrounding patronage levels the budget has been based on similar levels to 2019/20 – the last full financial year unaffected by the pandemic.

2022/23 Concessionary Travel Scheme Funding

| Council | Requisition £000 |
|---------------------|---------------------|
| Argyll and Bute | 204 |
| East Ayrshire | 236 |
| East Dunbartonshire | 228 |
| East Renfrewshire | 181 |
| Glasgow | 840 |
| Inverclyde | 156 |
| North Ayrshire | 286 |
| North Lanarkshire | 572 |
| Renfrewshire | 325 |
| South Ayrshire | 263 |
| South Lanarkshire | 605 |
| West Dunbartonshire | 163 |
| Total | 4,059 |

Agency Services

Agency services are carried out by SPT on behalf of councils, based on the services requested by each council. The total cost of these services is fully funded by the relevant council. The total budget for these services in 2022/23 is £35.982m.

These services can be broken down as follows:

| Agency Services | Total Cost £000 |
|----------------------------------|--------------------|
| School Transport | 35,055 |
| Bus Shelters & Stops Maintenance | 927 |
| Total | 35,982 |

Approved Revenue Budget by Division – SPT Core

Variance 21/22 v 22/23

(72,296) 168,164 95,868

5,758,368 (67,189) (72,317) (6,733) (10,886) 5,601,242

(31,749) (138,644) (14,668) 76,309 (6,738) 18,983 6,592 (1,176,076) (1,265,990)

> 5,200,000 9,631,119

(150,284) -(9,480,835) **(9,631,119)**

0

| | Historic Data | | Approv | ed |
|---|---|---|---|----|
| | Budget 2021/22 | | Budget 2022/23 | |
| Chief Executive | | | | |
| Policy & Strategy Cabinet | 446,003 474,784 | | 518,300 306,620 | |
| Total Chief Executive | 920,787 | | 824,920 | |
| Operations | | | | |
| Subway Bus Operations Projects Health and Safety Customer Standards | 16,659,577 16,751,913 351,757 171,109 569,635 | | 10,901,209 16,819,102 424,074 177,842 580,521 | |
| Total Operations | 34,503,991 | | 28,902,748 | |
| Business Support | | | | |
| Finance Digital Human Resources Legal Services Business Support Elected Members Contact Centre Corporate | 1,334,742 2,602,952 577,237 496,928 225,958 74,626 244,839 (269,834) | | 1,366,490 2,741,596 591,905 420,619 232,695 55,643 238,247 906,242 | |
| Total Business Support | 5,287,447 | | 6,553,438 | |
| Contribution to Subway Fund | 5,200,000 | | - | |
| Net Total | 45,912,225 | | 36,281,106 | |
| Funded by: | 05 70/ 000 |] | 05 004 000 | |
| SPT Requisition RTP Core Funding | 35,781,890 649,500 | | 35,631,606 649,500 | |
| Estimated Covid Support Grant Total Funding | 9,480,835 45,912,225 | | 36,281,106 | |
| Difference | 0 | | 0 | |
| | | | | |

Approved Revenue Budget by Subjective – SPT Core

| | Historic Data | Approved |
|---|---|---|
| | Budget 2021/22 | Budget 2022/23 Variance 21/22 v 22/23 |
| EXPENDITURE | | |
| Employee Costs | | |
| Salaries Overtime Other Employee Costs | 17,176,891 671,040 5,137,670 | 17,971,040 (794,149) 615,040 56,000 5,444,660 (306,990) |
| Sub Total Employee Costs | 22,985,601 | 24,030,740 (1,045,139) |
| Property Costs Electricity Repairs and Maintenance Property Insurance Other Property Costs | 1,926,251 438,000 381,000 3,674,793 | 2,198,439 (272,188) 432,000 6,000 381,000 - 3,714,849 (40,055) |
| Sub Total Property Costs | 6,420,045 | 6,726,288 (306,243) |
| Supplies & Services | 1,913,006 | 2,082,408 (169,402) |
| Transport & Plant Costs | 110,550 | 136,550 (26,000) |
| Third Party Payments Bus Operator Payments Communications Other Third Party Payments Sub Total Third Party Payments | 13,361,737 359,000 6,581,998 20,302,735 | 13,361,737 - 359,000 - 9,538,370 (2,956,372) 23,259,107 (2,956,372) |
| Financing Costs Contribution to Subway Fund | 5,200,000 | - 5,200,000 |
| Sub Total Financing Costs | 5,200,000 | - 5,200,000 |
| TOTAL EXPENDITURE | 56,931,937 | 56,235,093 696,844 |
| INCOME Subway Income Bus Station Income Agency Income - Agency Fee Interest Received Other Income | (6,733,346) (2,068,509) (1,484,356) (400,000) (333,500) | (14,548,560) 7,815,214 (2,225,081) 156,571 (1,488,347) 3,991 (1,300,000) 900,000 (392,000) 58,500 |
| TOTAL INCOME | (11,019,712) | (19,953,987) 8,934,276 |
| Net Total | 45,912,225 | 36,281,106 9,631,119 |

Approved Revenue Budget – Concessionary Travel

| | Historic Data | Approved | |
|----------------------------------|-------------------|-------------------|---------------------------|
| | Budget 2021/22 | Budget 2022/23 | Variance 21/22 v 22/23 |
| EXPENDITURE | | | |
| Employee Costs | | | |
| Salaries Other Employee Costs | 167,009 45,247 | 182,656 51,090 | (15,647) (5,843) |
| Sub Total Employee Costs | 212,256 | 233,747 | (21,491) |
| Supplies & Services | 114,600 | 88,100 | 26,500 |
| Third Party Payments | | | |
| Payment to Operators | 3,750,992 | 3,786,883 | (35,891) |
| TOTAL EXPENDITURE | 4,077,848 | 4,108,730 | (30,882) |
| INCOME | | | |
| Interest Received | (2,000) | (50,000) | 48,000 |
| TOTAL INCOME | (2,000) | (50,000) | 48,000 |
| Net Total | 4,075,848 | 4,058,730 | 17,118 |

Capital Programme 2022/23 to 2024/25

Introduction

The preparation of the Capital Plan 2022/23 to 2024/25 has sought to balance the transport project delivery aspirations and the available funding.

The Capital Plan 2022/23 to 2024/25 was developed in line with the objectives and strategic priorities of the Regional Transport Strategy (RTS).

This strategic framework directs capital investment to the key intervention areas to ensure progress towards achieving the RTS Strategic Outcomes of: Attractive, Seamless, Reliable Travel; Improved Connectivity; Access for All; and Reduced Emissions.

Assessment of proposed projects

The development of the Capital Plan is a collaborative process with all constituent local authorities and SPT departments invited to submit project proposals.

The project proposals were assessed against the objectives and strategic priorities of the RTS as well as deliverability and affordability considerations. Proposals deemed to be Category 1 are projects for which approval was sought to incur expenditure in year one of the three-year programme. These proposals have progressed successfully through the evaluation process and are ready to be delivered in year one of the three-year programme.

Proposals deemed to be Category 2 are projects that require further development work to agree the project scope, successful conclusion of project delivery risks and / or additional funding to ensure that they are robust and deliverable. These will only be progressed during the financial year 2022/23 subject to funding being available and full development work being completed. Approval will need to be sought to promote projects from Category 2 to Category 1.

Any projects assessed as not meeting SPT's strategic objectives were not included in the Capital Plan.

Approved capital programme, budget and funding plan for 2022/23

The 2022/23 capital budget is based on the Category 1 programme. As is normal the plan is set greater than the available funding to ensure that the plan delivery is maximised within the funding available and project delivery movements. As a consequence, there is a projected shortfall of £5.241m on the general capital element of the 2022/23 budget. It is anticipated that the measures put in place in response to the Covid-19 pandemic, together with global supply chain issues and inflationary pressures, will continue to affect the delivery of projects in 2021/22. The current proposed plan and budget for 2022/23 will require to be amended following the current year-end to accommodate project slippage which has not yet been identified. These year-end movements will be reported to the Partnership at the earliest opportunity in 2022/23 and may require to be accommodated within the available funding.

Indicative capital programme for 2023/24 and 2024/25

SPT normally prepares an aligned three year rolling capital programme and budget which seeks to balance the transport project delivery aspirations and the available funding. However, in doing so, no funding information for years two and three is known at this stage. Therefore the capital programme for 2023/24 and 2024/25 is indicative only at this time.

RTS Delivery Plan Strategic Outcomes

The Capital Plan 2022/23 to 2024/25 seeks to progress interventions with a focus on achieving the Strategic Outcomes, specifically:

Attractive, Seamless, Reliable Travel

Projects to support the delivery of a modern, integrated and attractive transport network include continuation of Subway Modernisation programme, bus8 passenger infrastructure improvements, improvements at key transport nodes and interchanges, travel information improvements including Real Time Passenger Information and development of smart, integrated ticketing.

Improved Connectivity

Projects to support the delivery of a more efficient and safe transport network including improvements to urban traffic control systems, junction improvements and safety improvements on rural roads.

Access for All

Projects to support the delivery of a more accessible and safe transport network include more accessible public transport and active travel infrastructure and bus fleet improvements on socially necessary services.

Reduced Emissions

Projects to support the delivery of a more sustainable transport network and travel behaviour include park and ride development, delivery or development of new cycling infrastructure and schemes in support of town centre regeneration plans to encourage more sustainable travel to work, shops and services.

Approved Capital Programme, Budget and Funding Plan 2022/23

The capital programme, budget and funding plan for 2022/23 was approved by the Partnership on 18 March 2022.

Table 1 below summarises the capital budget and funding plan for 2022/23:

| Table 1 | 2022/23 £000 |
|--|-----------------|
| Category 1 Programme | 63,256 |
| Funded by: | |
| General Capital Grant | 15,327 |
| Specific Capital Grant | 16,500 |
| Transfer from Subway Infrastructure Fund | 5,510 |
| Transfer from Capital Grants Unapplied Account | 20,678 |
| Total funding | 58,015 |
| Projected variance | 5,241 |

Table 2 below summarises the Category 2 programme:

| Table 2 | 2022/23 £000 |
|----------------------|-----------------|
| Category 2 Programme | 15,250 |

Approved Capital Budget and Funding Plan 2022/23 Analysis by Funding Resource

| Subway Modernisation | 2022/23 £000 |
|--|-----------------|
| Category 1 Programme | 37,178 |
| Financed by: | |
| Scottish Government specific capital grant | 16,500 |
| Transfer to Capital Grants Unapplied Account | 20,678 |
| Projected variance | 0 |

| General Capital | 2022/23 £000 |
|---|-----------------|
| Category 1 Programme | 26,078 |
| Financed by: | |
| Scottish Government general capital grant | 15,327 |
| Transfer from Subway Infrastructure Fund | 5,510 |
| Projected variance | 5,241 |

Summary Capital Programme 2022/23 to 2024/25 Overall Summary

| | <3 year programme> | | | |
|------------------------------|--------------------|---------|---------|---------|
| Category 1 Projects | 2022/23 | 2023/24 | 2024/25 | Total |
| | £000 | £000 | £000 | £000 |
| Bus Operations | 1,690 | 1,100 | 1,100 | 3,890 |
| Corporate | 25 | 25 | 25 | 75 |
| Customer Standards | 50 | 50 | 50 | 150 |
| Digital | 705 | 145 | 135 | 985 |
| Projects | 2,343 | 350 | 259 | 2,952 |
| Subway | 43,658 | 25,588 | 15,316 | 84,562 |
| Local Authorities and Others | 14,785 | 9,150 | 4,185 | 28,120 |
| Total | 63,256 | 36,408 | 21,070 | 120,734 |

| | <> year programme> | | | |
|------------------------------|--------------------|---------|---------|--------|
| Category 2 Projects | 2022/23 | 2023/24 | 2024/25 | Total |
| | £000 | £000 | £000 | £000 |
| Bus Operations | 2,475 | 1,945 | 1,400 | 5,820 |
| Corporate | 325 | 50 | 50 | 425 |
| Customer Standards | 575 | 150 | 0 | 725 |
| Digital | 255 | 75 | 75 | 405 |
| Projects | 1,050 | 0 | 0 | 1,050 |
| Subway | 7,410 | 3,670 | 3,430 | 14,510 |
| Local Authorities and Others | 3,160 | 6,915 | 3,300 | 13,375 |
| Total | 15,250 | 12,805 | 8,255 | 36,310 |

The capital programme for 2023/24 and 2024/25 is indicative only.

Summary Capital Programme 2022/23 to 2024/25 Summary of Local Authorities and Others Projects

| | <; | 3 year programme | e> | |
|---------------------|---------|------------------|---------|--------|
| Category 1 Projects | 2022/23 | 2023/24 | 2024/25 | Total |
| | £000 | £000 | £000 | £000 |
| Argyll and Bute | 390 | 260 | 800 | 1,450 |
| East Ayrshire | 2,270 | 0 | 0 | 2,270 |
| East Dunbartonshire | 920 | 600 | 0 | 1,520 |
| East Renfrewshire | 650 | 1,000 | 0 | 1,650 |
| Glasgow | 1,510 | 850 | 700 | 3,060 |
| Inverclyde | 1,275 | 805 | 150 | 2,230 |
| North Ayrshire | 1,385 | 1,320 | 670 | 3,375 |
| North Lanarkshire | 1,975 | 675 | 175 | 2,825 |
| Renfrewshire | 1,060 | 785 | 15 | 1,860 |
| South Ayrshire | 500 | 500 | 500 | 1,500 |
| South Lanarkshire | 1,775 | 1,675 | 1,175 | 4,625 |
| West Dunbartonshire | 1,075 | 680 | 0 | 1,755 |
| Total | 14,785 | 9,150 | 4,185 | 28,120 |

| | < | 3 year programme | e> | |
|---------------------|---------|------------------|---------|--------|
| Category 2 Projects | 2022/23 | 2023/24 | 2024/25 | Total |
| | £000 | £000 | £000 | £000 |
| Argyll and Bute | 0 | 0 | 0 | 0 |
| East Ayrshire | 450 | 1,250 | 1,100 | 2,800 |
| East Dunbartonshire | 0 | 0 | 0 | 0 |
| East Renfrewshire | 500 | 0 | 0 | 500 |
| Glasgow | 0 | 1,500 | 1,500 | 3,000 |
| Inverclyde | 465 | 315 | 0 | 780 |
| North Ayrshire | 1,135 | 1,150 | 0 | 2,285 |
| North Lanarkshire | 500 | 0 | 0 | 500 |
| Renfrewshire | 0 | 490 | 0 | 490 |
| South Ayrshire | 0 | 200 | 200 | 400 |
| South Lanarkshire | 0 | 1,500 | 0 | 1,500 |
| West Dunbartonshire | 110 | 510 | 500 | 1,120 |
| Total | 3,160 | 6,915 | 3,300 | 13,375 |

The capital programme for 2023/24 and 2024/25 is indicative only.

Approved Capital Budget 2022/23 Category 1 Projects

| Bus Operations | 2022/23 Total £000 |
|---|--------------------------|
| Buchanan Bus Station Improvements | 240 |
| Bus Station Departures System | 40 |
| Bus Station Improvements | 170 |
| Bus Stop Asset Management System | 50 |
| Bus Stops and Shelters Upgrade Programme | 500 |
| Expansion of Real Time Bus Information | 350 |
| Purchase of Operational Vehicles | 340 |
| Total Category 1 Programme for Bus Operations | 1,690 |

| Corporate | 2022/23 Total £000 |
|--|--------------------------|
| Capitalised Salaries | 25 |
| Total Category 1 Programme for Corporate | 25 |

| | 2022/23 |
|---|---------|
| Customer Standards | Total |
| | £000 |
| Advertising Infrastructure | 50 |
| Total Category 1 Programme for Customer Standards | 50 |

| Digital | 2022/23 Total £000 |
|---|--------------------------|
| Public Wifi and Cellular Network Connectivity | 250 |
| Technical Refresh | 455 |
| Total Category 1 Programme for Digital | 705 |

Approved Capital Budget 2022/23 Category 1 Projects

| Projects | 2022/23 Total £000 |
|---|--------------------------|
| Carbon Management Programme | 100 |
| Corporate Security Systems Replacement (including CCTV) | 2,143 |
| Transport Planning Model Development | 100 |
| Total Category 1 Programme for Projects | 2,343 |

| Subway | 2022/23 Total £000 |
|---|--------------------------|
| Subway Infrastructure | |
| Tunnel & Infrastructure Works | 5,510 |
| Subway Modernisation | |
| Rolling Stock & New System: Management & Specialist Support | 1,599 |
| Rolling Stock & New System: Manufacture & Supply Agreement | 35,059 |
| Subway Modernisation Programme Support | 520 |
| Subway Operations | |
| Broomloan Depot Improvements | 190 |
| Car Park Ticketing System | 230 |
| Maintenance Planning System Improvements | 15 |
| New and Enhanced Plant & Equipment | 55 |
| Secure Mobile Operational Communications System | 105 |
| Station Minor Works | 375 |
| Total Category 1 Programme for Subway | 43,658 |
| Category 1 Programme | 48,471 |

| Argyll and Bute | 2022/23 Total £000 |
|---|--------------------------|
| Bus Infrastructure Upgrades in Helensburgh Area | 150 |
| Helensburgh and Lomond Cycleways | 90 |
| Rosneath Cyclepath | 150 |
| Total Category 1 Programme for Argyll and Bute | 390 |

| East Ayrshire | 2022/23 Total £000 |
|--|--------------------------|
| Bus Station Improvements | 2,000 |
| Fenwick Public Transport Improvements | 60 |
| Kilmarnock Bus Park & Ride | 210 |
| Total Category 1 Programme for East Ayrshire | 2,270 |

| | 2022/23 |
|--|---------------|
| East Dunbartonshire | Total £000 |
| Bus Infrastructure Improvements | 40 |
| Walking and Cycling Off-Road Network Improvements | 880 |
| Total Category 1 Programme for East Dunbartonshire | 920 |

| | 2022/23 |
|--|---------|
| East Renfrewshire | Total |
| | £000 |
| A77 Strategic Cycle Corridor | 500 |
| Bus Infrastructure Improvements | 50 |
| Pedestrian and Cycling Improvements | 100 |
| Total Category 1 Programme for East Renfrewshire | 650 |

| Glasgow | 2022/23 Total £000 |
|--|--------------------------|
| Active Travel Network Enhancements | 80 |
| Battlefield Road Bus Route Junction Improvements | 30 |
| Bus Traffic Route Priority Upgrades | 100 |
| City-wide Bus Stop Enhancements | 100 |
| Hope Street / Renfield Street Area Bus Stop Improvements | 570 |
| Paisley Road West Bus Corridor Improvements | 300 |
| Pollok Bus Corridor Improvements | 330 |
| Total Category 1 Programme for Glasgow | 1,510 |

| Inverciyde | 2022/23 Total £000 |
|---|--------------------------|
| Bus Infrastructure Improvements | 150 |
| Cycle Route Improvements | 110 |
| Greenock Town Centre Improvements | 500 |
| Port Glasgow Park & Ride Extension | 50 |
| Port Glasgow Station Access Improvements | 415 |
| Speed Reduction Measures in Villages | 50 |
| Total Category 1 Programme for Inverclyde | 1,275 |

| North Ayrshire | 2022/23 Total £000 |
|---|--------------------------|
| Ardrossan Harbour Interchange | 50 |
| B714 Active Travel Links | 100 |
| Brodick to Corrie Cycle Path | 300 |
| Bus Corridor Improvements | 200 |
| Bus Route Congestion Reduction Measures | 100 |
| Cumbrae Ferry Bus Stop and Queuing Facilities | 385 |
| Irvine Cycle Friendly Town | 250 |
| Total Category 1 Programme for North Ayrshire | 1,385 |

| North Lanarkshire | 2022/23 Total £000 |
|--|--------------------------|
| A71 Junction Improvements | 450 |
| A73 Carlisle Road Junction Improvements | 375 |
| Bus Infrastructure Improvements | 175 |
| Coatbridge Junction Improvements | 250 |
| Motherwell Station Active Travel Links | 225 |
| Ravenscraig Active Travel Link | 500 |
| Total Category 1 Programme for North Lanarkshire | 1,975 |

| Renfrewshire | 2022/23 Total £000 |
|--|--------------------------|
| Glasgow Road Bus Corridor Improvements | 55 |
| Linburn Bus Turning Loop | 220 |
| Milliken Park Station Connections | 85 |
| Pedestrian Crossing Installation | 200 |
| Renfrewshire Bus Corridor Improvements | 300 |
| Renfrewshire Traffic Management Improvements | 200 |
| Total Category 1 Programme for Renfrewshire | 1,060 |

| South Ayrshire | 2022/23 Total £000 |
|--|--------------------------|
| Ayrshire / Prestwick SQP Infrastructure Improvements | 50 |
| Local Cycle Network Improvements | 450 |
| Total Category 1 Programme for South Ayrshire | 500 |

| South Lanarkshire | 2022/23 Total £000 |
|--|--------------------------|
| Bus Infrastructure Improvements QBC (various routes) | 160 |
| Bus Route Congestion Reduction Measures | 415 |
| Hairmyres Station Park & Ride | 100 |
| Lanark Interchange Improvements | 500 |
| National Strategic Cycle Routes | 400 |
| Route Action Plans (various routes) | 200 |
| Total Category 1 Programme for South Lanarkshire | 1,775 |

| West Dunbartonshire | 2022/23 Total £000 |
|--|--------------------------|
| A8014 Kilbowie Road Bus Route Improvements | 495 |
| A814 Congestion Reduction Measures | 330 |
| Balloch Station Park & Ride | 50 |
| Bus Infrastructure Improvements | 200 |
| Total Category 1 Programme for West Dunbartonshire | 1,075 |

| Local Authorities and Others Category 1 Programme | 14.785 |
|---|--------|
| Local Authonities and Others Category T Programme | 14,705 |

| Total Category 1 Programme | 63,256 |
|----------------------------|--------|

Capital Programme 2022/23 Category 2 Projects

| Bus Operations | 2022/23 Total £000 |
|--|--------------------------|
| Buchanan Bus Station Improvements | 945 |
| Bus Station Improvements | 150 |
| Bus Stop Asset Management System | 50 |
| Bus Stops and Shelters Upgrade Programme | 250 |
| Improved Interchanges for Access to Healthcare | 50 |
| Purchase of Operational Vehicles | 1,030 |
| Total Category 2 Programme for Bus Operations | 2,475 |

| Corporate | 2022/23 Total £000 |
|--|--------------------------|
| Capitalised Salaries | 50 |
| Corporate System Improvements | 75 |
| Human Resource Systems Replacement | 200 |
| Total Category 2 Programme for Corporate | 325 |

| | 2022/23 |
|---|---------|
| Customer Standards | Total |
| | £000 |
| Advertising Infrastructure | 575 |
| Total Category 2 Programme for Customer Standards | 575 |

| | 2022/23 |
|---|---------|
| Digital | Total |
| | £000 |
| Data Warehouse Build | 80 |
| Public Wifi and Cellular Network Connectivity | 100 |
| Technical Refresh | 75 |
| Total Category 2 Programme for Digital | 255 |

Capital Programme 2022/23 Category 2 Projects

| Projects | 2022/23 Total £000 |
|---|--------------------------|
| Carbon Management Programme | 150 |
| Corporate Security Systems Replacement (including CCTV) | 150 |
| Regional Active Travel Projects | 300 |
| Response to STPR2 | 200 |
| Smart & Integrated Ticketing | 250 |
| Total Category 2 Programme for Projects | 1,050 |

| | 2022/23 |
|---|---------|
| Subway | Total |
| | £000 |
| Subway Infrastructure | |
| Tunnel & Infrastructure Works | 1,540 |
| Subway Operations | |
| Broomloan Depot Improvements | 65 |
| New and Enhanced Plant & Equipment | 475 |
| Secure Mobile Operational Communications System | 5,000 |
| Station Minor Works | 250 |
| Subway Possession Planning Tool | 80 |
| Total Category 2 Programme for Subway | 7,410 |

| Category 2 Programme | 12,090 |
|----------------------|--------|

Capital Programme 2022/23 Category 2 Projects – Local Authorities and Others

| East Ayrshire | 2022/23 Total £000 |
|---|--------------------------|
| A76 Multi-Modal Corridor Improvements | 50 |
| B778 Route Improvements | 80 |
| Irvine Valley Cycle Route | 40 |
| Kilmarnock Town Centre Cycle Network | 100 |
| Make It Kilmarnock Sustainable Transport Improvements | 100 |
| Stewarton Cycle Route | 80 |
| Total Category 2 Programme for East Ayrshire | 450 |

| | 2022/23 |
|--|---------|
| East Renfrewshire | Total |
| | £000 |
| A77 Strategic Cycle Corridor | 500 |
| Total Category 2 Programme for East Renfrewshire | 500 |

| Inverclyde | 2022/23 Total £000 |
|---|--------------------------|
| Integrated Transport Hub | 50 |
| Port Glasgow Station Access Improvements | 415 |
| Total Category 2 Programme for Inverclyde | 465 |

| North Ayrshire | 2022/23 Total £000 |
|--|--------------------------|
| A841 Brodick to Lochranza Bus Route Improvements | 800 |
| Cumbrae Community Links | 35 |
| Irvine Station Interchange Improvements | 300 |
| Total Category 2 Programme for North Ayrshire | 1,135 |

Capital Programme 2022/23 Category 2 Projects – Local Authorities and Others

| | 2022/23 |
|--|---------|
| North Lanarkshire | Total |
| | £000 |
| Croy Station Access Improvements | 500 |
| Total Category 2 Programme for North Lanarkshire | 500 |

| West Dunbartonshire | 2022/23 Total £000 |
|--|--------------------------|
| Clydebank Transport Improvements | 110 |
| Total Category 2 Programme for West Dunbartonshire | 110 |
| Local Authorities and Others Category 2 Programme | 3,160 |
| Total Category 2 Programme | 15,250 |

Indicative Capital Programme 2023/24 and 2024/25 Category 1 Projects

| Bus Operations | 2023/24 Total £000 | 2024/25 Total £000 |
|---|--------------------------|--------------------------|
| Buchanan Bus Station Improvements | 50 | 50 |
| Bus Stops and Shelters Upgrade Programme | 500 | 500 |
| Expansion of Real Time Bus Information | 350 | 350 |
| Purchase of Operational Vehicles | 200 | 200 |
| Total Category 1 Programme for Bus Operations | 1,100 | 1,100 |

| | 2023/24 | 2024/25 |
|--|---------|---------|
| Corporate | Total | Total |
| | £000 | £000 |
| Capitalised Salaries | 25 | 25 |
| Total Category 1 Programme for Corporate | 25 | 25 |

| Customer Standards | 2023/24 Total £000 | 2024/25 Total £000 |
|---|--------------------------|--------------------------|
| Advertising Infrastructure | 50 | 50 |
| Total Category 1 Programme for Customer Standards | 50 | 50 |

| Digital | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Technical Refresh | 145 | 135 |
| Total Category 1 Programme for Digital | 145 | 135 |

Indicative Capital Programme 2023/24 and 2024/25 Category 1 Projects

| Projects | 2023/24 Total £000 | 2024/25 Total £000 |
|---|--------------------------|--------------------------|
| Carbon Management Programme | 200 | 0 |
| Corporate Security Systems Replacement (including CCTV) | 50 | 159 |
| Transport Planning Model Development | 100 | 100 |
| Total Category 1 Programme for Projects | 350 | 259 |

| Subway | 2023/24 Total £000 | 2024/25 Total £000 |
|---|--------------------------|--------------------------|
| Subway Infrastructure | | |
| Tunnel & Infrastructure Works | 3,610 | 3,485 |
| Subway Modernisation | | |
| Rolling Stock & New System: Management & Specialist Support | 1,367 | 1,064 |
| Rolling Stock & New System: Manufacture & Supply Agreement | 19,571 | 10,170 |
| Subway Modernisation Programme Support | 475 | 472 |
| Subway Operations | | |
| Asset Management System Improvements | 60 | 0 |
| Broomloan Depot Improvements | 110 | 50 |
| New and Enhanced Plant & Equipment | 20 | 20 |
| Secure Mobile Operational Communications System | 100 | 0 |
| Station Minor Works | 275 | 55 |
| Total Category 1 Programme for Subway | 25,588 | 15,316 |
| Category 1 Programme | 27,258 | 16,885 |

Indicative Capital Programme 2023/24 and 2024/25 Category 1 Projects – Local Authorities and Others

| Argyll and Bute | 2023/24 Total £000 | 2024/25 Total £000 |
|---|--------------------------|--------------------------|
| Bus Infrastructure Upgrades in Helensburgh Area | 150 | 150 |
| Helensburgh and Lomond Cycleways | 80 | 400 |
| Rosneath Cyclepath | 30 | 250 |
| Total Category 1 Programme for Argyll and Bute | 260 | 800 |

| East Dunbartonshire | 2023/24 Total | 2024/25 Total |
|--|--------------------|------------------|
| Walking and Cycling Off-Road Network Improvements | £000 600 | £000 0 |
| Total Category 1 Programme for East Dunbartonshire | 600 | 0 |

| | 2023/24 | 2024/25 |
|--|---------|---------|
| East Renfrewshire | Total | Total |
| | £000 | £000 |
| A77 Strategic Cycle Corridor | 1,000 | 0 |
| Total Category 1 Programme for East Renfrewshire | 1,000 | 0 |

| | 2023/24 | 2024/25 |
|--|---------|---------|
| Glasgow | Total | Total |
| | £000 | £000 |
| Battlefield Road Bus Route Junction Improvements | 150 | 0 |
| Bus Traffic Route Priority Upgrades | 100 | 100 |
| City-wide Bus Stop Enhancements | 100 | 100 |
| Hope Street / Renfield Street Area Bus Stop Improvements | 500 | 500 |
| Total Category 1 Programme for Glasgow | 850 | 700 |

| | 2023/24 | 2024/25 |
|---|---------|---------|
| Inverclyde | Total | Total |
| | £000 | £000 |
| Bus Infrastructure Improvements | 150 | 150 |
| Greenock Town Centre Improvements | 100 | 0 |
| Port Glasgow Park & Ride Extension | 350 | 0 |
| Port Glasgow Station Access Improvements | 155 | 0 |
| Speed Reduction Measures in Villages | 50 | 0 |
| Total Category 1 Programme for Inverclyde | 805 | 150 |

Indicative Capital Programme 2023/24 and 2024/25 Category 1 Projects – Local Authorities and Others

| | 2023/24 | 2024/25 |
|---|---------|---------|
| North Ayrshire | Total | Total |
| | £000 | £000 |
| Ardrossan Harbour Interchange | 500 | 500 |
| B714 Active Travel Links | 100 | 100 |
| Brodick to Corrie Cycle Path | 225 | 0 |
| Bus Corridor Improvements | 70 | 70 |
| Cumbrae Ferry Bus Stop and Queuing Facilities | 175 | 0 |
| Irvine Cycle Friendly Town | 250 | 0 |
| Total Category 1 Programme for North Ayrshire | 1,320 | 670 |

| North Lanarkshire | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Bus Infrastructure Improvements | 175 | 175 |
| Motherwell Station Active Travel Links | 500 | 0 |
| Total Category 1 Programme for North Lanarkshire | 675 | 175 |

| Renfrewshire | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Glasgow Road Bus Corridor Improvements | 275 | 15 |
| Linburn Bus Turning Loop | 10 | 0 |
| Milliken Park Station Connections | 100 | 0 |
| Pedestrian Crossing Installation | 200 | 0 |
| Renfrewshire Traffic Management Improvements | 200 | 0 |
| Total Category 1 Programme for Renfrewshire | 785 | 15 |

Indicative Capital Programme 2023/24 and 2024/25 Category 1 Projects – Local Authorities and Others

| | 2023/24 | 2024/25 |
|--|---------|---------|
| South Ayrshire | Total | Total |
| | £000 | £000 |
| Ayrshire / Prestwick SQP Infrastructure Improvements | 50 | 50 |
| Local Cycle Network Improvements | 450 | 450 |
| Total Category 1 Programme for South Ayrshire | 500 | 500 |

| South Lanarkshire | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Bus Infrastructure Improvements QBC (various routes) | 160 | 160 |
| Bus Route Congestion Reduction Measures | 415 | 415 |
| Lanark Interchange Improvements | 500 | 0 |
| National Strategic Cycle Routes | 400 | 400 |
| Route Action Plans (various routes) | 200 | 200 |
| Total Category 1 Programme for South Lanarkshire | 1,675 | 1,175 |

| | 2023/24 | 2024/25 |
|--|---------|---------|
| West Dunbartonshire | Total | Total |
| | £000 | £000 |
| A814 Congestion Reduction Measures | 330 | 0 |
| Balloch Station Park & Ride | 350 | 0 |
| Total Category 1 Programme for West Dunbartonshire | 680 | 0 |
| | | |
| Local Authorities and Others Category 1 Programme | 9,150 | 4,185 |
| | | |
| Total Category 1 Programme | 36,408 | 21,070 |

Indicative Capital Programme 2023/24 and 2024/25 Category 2 Projects

| Bus Operations | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Buchanan Bus Station Improvements | 645 | 100 |
| Bus Stops and Shelters Upgrade Programme | 250 | 250 |
| Improved Interchanges for Access to Healthcare | 50 | 50 |
| Purchase of Operational Vehicles | 1,000 | 1,000 |
| Total Category 2 Programme for Bus Operations | 1,945 | 1,400 |

| | 2023/24 | 2024/25 |
|--|---------|---------|
| Corporate | Total | Total |
| | £000 | £000 |
| Capitalised Salaries | 50 | 50 |
| Total Category 2 Programme for Corporate | 50 | 50 |

| | 2023/24 | 2024/25 |
|---|---------|---------|
| Customer Standards | Total | Total |
| | £000 | £000 |
| Advertising Infrastructure | 150 | 0 |
| Total Category 2 Programme for Customer Standards | 150 | 0 |

| Digital | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Technical Refresh | 75 | 75 |
| Total Category 2 Programme for Digital | 75 | 75 |

| Subway | 2023/24 Total £000 | 2024/25 Total £000 |
|---------------------------------------|--------------------------|--------------------------|
| Subway Infrastructure | | |
| Tunnel & Infrastructure Works | 3,350 | 3,240 |
| Subway Operations | | |
| Asset Management System Improvements | 120 | 40 |
| New and Enhanced Plant & Equipment | 200 | 150 |
| Total Category 2 Programme for Subway | 3,670 | 3,430 |
| | | |
| Category 2 Programme | 5,890 | 4,955 |

Indicative Capital Programme 2023/24 and 2024/25 Category 2 Projects – Local Authorities and Others

| | 2023/24 | 2024/25 |
|---|---------|---------|
| East Ayrshire | Total | Total |
| | £000 | £000 |
| A76 Multi-Modal Corridor Improvements | 100 | 100 |
| B778 Route Improvements | 400 | 400 |
| Crosshouse to Dundonald Cycle Route | 350 | 350 |
| Irvine Valley Cycle Route | 100 | 100 |
| Kilmarnock Town Centre Cycle Network | 100 | 100 |
| Make It Kilmarnock Sustainable Transport Improvements | 100 | 0 |
| Stewarton Cycle Route | 100 | 50 |
| Total Category 2 Programme for East Ayrshire | 1,250 | 1,100 |

| Glasgow | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Hope Street / Renfield Street Area Bus Stop Improvements | 1,500 | 1,500 |
| Total Category 2 Programme for Glasgow | 1,500 | 1,500 |

| Inverclyde | 2023/24 Total £000 | 2024/25 Total £000 |
|---|--------------------------|--------------------------|
| Integrated Transport Hub | 160 | 0 |
| Port Glasgow Station Access Improvements | 155 | 0 |
| Total Category 2 Programme for Inverclyde | 315 | 0 |

| North Ayrshire | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| A841 Brodick to Lochranza Bus Route Improvements | 800 | 0 |
| Cumbrae Community Links | 350 | 0 |
| Total Category 2 Programme for North Ayrshire | 1,150 | 0 |

Indicative Capital Programme 2023/24 and 2024/25 Category 2 Projects – Local Authorities and Others

| Renfrewshire | 2023/24 Total £000 | 2024/25 Total £000 |
|---|--------------------------|--------------------------|
| Renfrewshire Traffic Management Improvements | 140 | 0 |
| Southholm Roundabout Active Travel Improvements | 350 | 0 |
| Total Category 2 Programme for Renfrewshire | 490 | 0 |

| | 2023/24 | 2024/25 |
|---|---------|---------|
| South Ayrshire | Total | Total |
| | £000 | £000 |
| Ayr Hospital Link | 25 | 25 |
| Ayr Station Link | 25 | 25 |
| Multi-Modal Hubs | 100 | 100 |
| Troon Cycle Friendly Improvements | 50 | 50 |
| Total Category 2 Programme for South Ayrshire | 200 | 200 |

| | 2023/24 | 2024/25 |
|--|---------|---------|
| South Lanarkshire | Total | Total |
| | £000 | £000 |
| Hairmyres Station Park & Ride | 1,500 | 0 |
| Total Category 2 Programme for South Lanarkshire | 1,500 | 0 |

| West Dunbartonshire | 2023/24 Total £000 | 2024/25 Total £000 |
|--|--------------------------|--------------------------|
| Clydebank Transport Improvements | 510 | 500 |
| Total Category 2 Programme for West Dunbartonshire | 510 | 500 |
| | | |
| Local Authorities and Others Category 2 Programme | 6,915 | 3,300 |
| h | ÷ | · |
| Total Category 2 Programme | 12,805 | 8,255 |

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